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ASH GROVE CEMENT COMPANY

Inter-Office Memorandum

March 21, 1992

Date

To Dick Cooke

From Ken Rone

Copies to Jim Post

Subject Progress Report
Week Ending 3/22/92

Steve Sheridan

George Wells

Dan Peters

A reportable accident occurred when, prior to starting work, two members of the electrical group scuffled during a horse play incident, causing one to fall and suffer a cut over the eye. Sutures were required to close the wound. The antagonist was disciplined.

Jack Kennemann accepted an offer for the position of Maintenance Supervisor. Jack joined us in September as a Mechanical Specialist in the Production Support Department. Jack prevailed over four other quality candidates. An offer of employment was accepted for a Quality Specialist position by a female candidate contingent on successfully passing a physical exam and a math test. As provided by our AAP, we have examined some candidates for Office Coordinator obtained thru employment agencies. The quality is much superior to our previous sources and we may extend an offer to one of these candidates.

We completed more demolition work, clearing a path for the roadway paving being laid down by Baugh. Work on the Limestone Dock was complicated by parts which would not fit. SMG engineers are looking at design alternatives.

Finish Mill operation was considered successful, despite not being able to establish automatic control over the clinker feed and mill water spray systems, which were run in manual. Approximately 2000 tons of clinker have been ground thus far during the 12 hour grinding sessions. We are curtailing further grinding until the Operations trainees take over the control room in about a month. Ron Vidergar was a tremendous help during the grinding efforts. Ron will submit to me an analysis of his experiences during his two week stay and his recommendations for an improved system.

We ordered \$20K worth of bulk bags as our orders are picking up faster than we are getting usable returns. Also a \$5K computer package for our Autocad system was placed, and a \$2K "sniffer" for confined space entry was purchased.

We received the City of Seattle Grading Permit which will allow us to begin the dredging project, however as the March 31st deadline looms, there is barely enough time to accomplish the work. We are not in a comfortable position to accept and store the soils. We will delay this project until the next window occurs between June 15th and July 1st. Quotes are coming in around \$13/yd. which is on budget.

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March 21, 1992
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PROGRESS REPORT
SEATTLE TERMINAL

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In other engineering activity:

Cyclonaire Project - Some pipeline work was accomplished. Little else. Ralph is considering a visit to the Peter Hass to clarify some questions on hook-up.

Group 1 Pipeline - Ralph is looking at running the pipeline above ground on sleepers, along our north property line.

Storm Sewer - Additional force main pipe was laid. Plans were laid to have the plant drain lines cleaned, as promised by Stoneway. The pumps were delivered. Installation will take place next week.

A 5100 ton barge of silica was delivered to Tilbury. Our annual advance royalty was paid to Weyerhaeuser for the Superior Quarry property. The Holnam transfer was resumed.

Jerry Brown conducted a supervisors Safety Meeting, proposed changes in our lockout and accident investigation procedures, and actively participated in our morning planning meetings.

We brought over the Cardox system from Montana City to be used in the removal of the wet clinker from the finish mill feed bin and perhaps the gypsum silo.

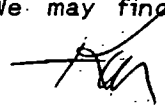
The training programs are continuing by Fuller Co. The Operations and I/E groups will be further split up requiring additional classroom space. A 40' trailer was rented from Baugh for this purpose at \$400/mo.

Dan Peters and I visited the Superior Quarry to observe the recent logging and survey work. The quarry remains a model operation. Talks are beginning with the contractor about skinning off the overburden.

Last week we had the Fuller Monthly Project Progress Meeting, George, Mr. Merlino and their wives toured the plant. Gary Hendrickson coordinated a visit by seven of Mutual Material's block plant and lab managers. Factory Mutual conducted a boiler and machinery inspection to prepare for their quote to Paula.

Construction activities included more paving and site grading, G-cooler pan conveyor erection, Coal Mill feed systems, flushing out of the Loesche Mill lube system after successfully operating the table and continuation of coal convey piping. An acceptance tour was made on the reclaimer. Electrical work continues in the Coal Mill, Preheater, burner tunnel, Raw Bins and Blending Silos. Vulcanization of conveyor belts continues. The winches, fender tires and hydraulic package were installed at the Limestone Dock. The setting of the stiff leg was delayed due the misfit of the rigging.

Next week we will arrange for a cat to push out the limestone pile, orient new employees coming in, continue on the bulk bag orders, investigate the Durkee apprenticeship program, pursue the clinker bin clean out, and prepare the 40' trailer for classroom use. We will begin to finalize plans for the Plant Managers Meeting and work on our presentation. The Stoneway reconciliation and the Project Budget will be updated. We will meet with Fuller Co. to discuss Finish Mill control modifications and determine their plans for SDR programming and system maintenance. We may find time to work on invitation lists for the September open house.



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